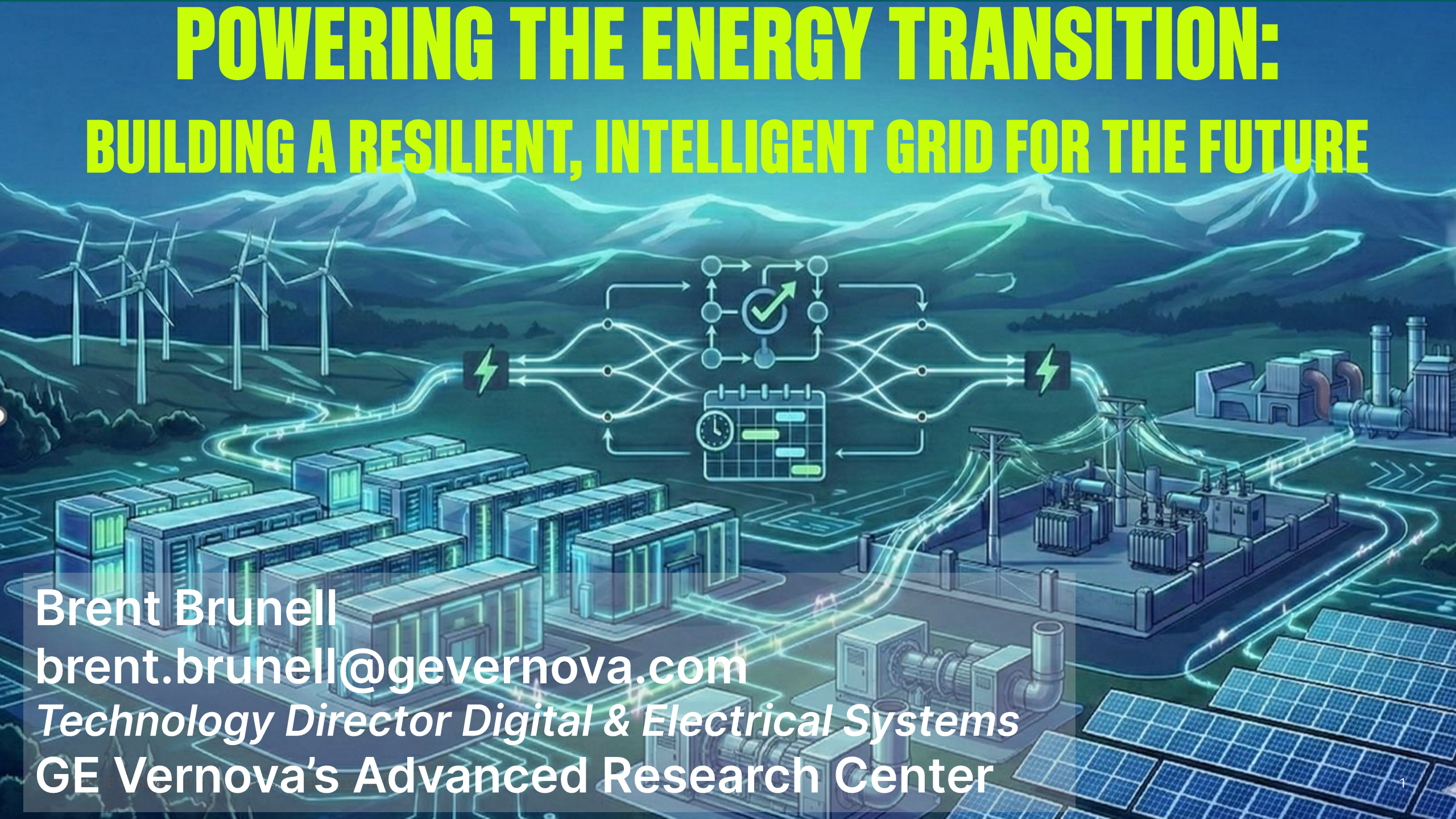
POWERING THE ENERGY TRANSITION:

BUILDING A RESILIENT, INTELLIGENT GRID FOR THE FUTURE



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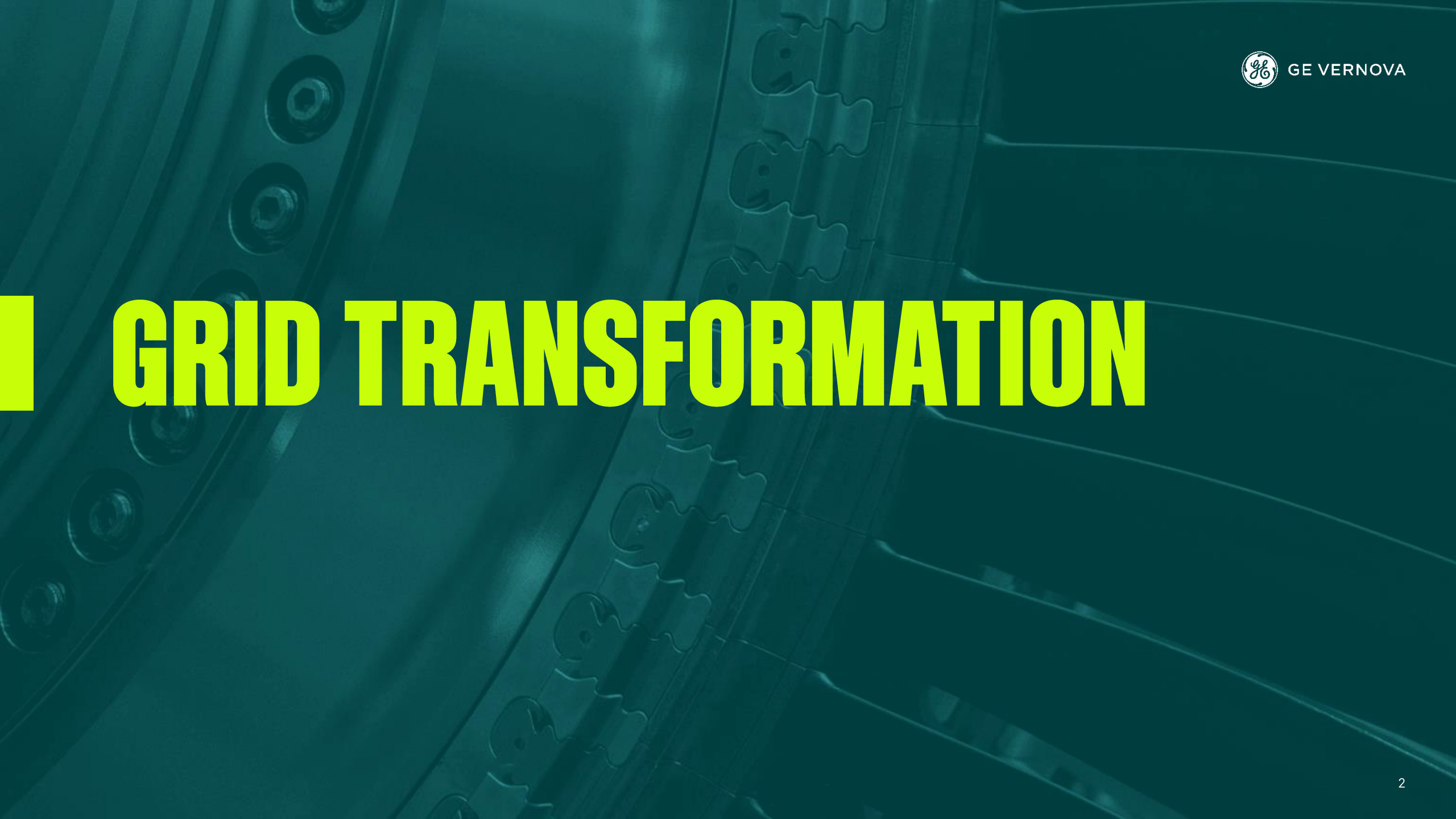

GRID TRANSFORMATION

THE GRID GROWTH

GE VERNOVA

	% ELECTRICITY GENERATION	
TODAY	22%	30 PWh/yr
2050	50%	70 PWh/yr

BUILDING AS MUCH ELECTRICITY INFRASTRUCTURE IN THE NEXT 25 YEARS AS HUMANITY BUILT IN THE PREVIOUS 150 YEARS COMBINED.

THE GRID EVOLUTION

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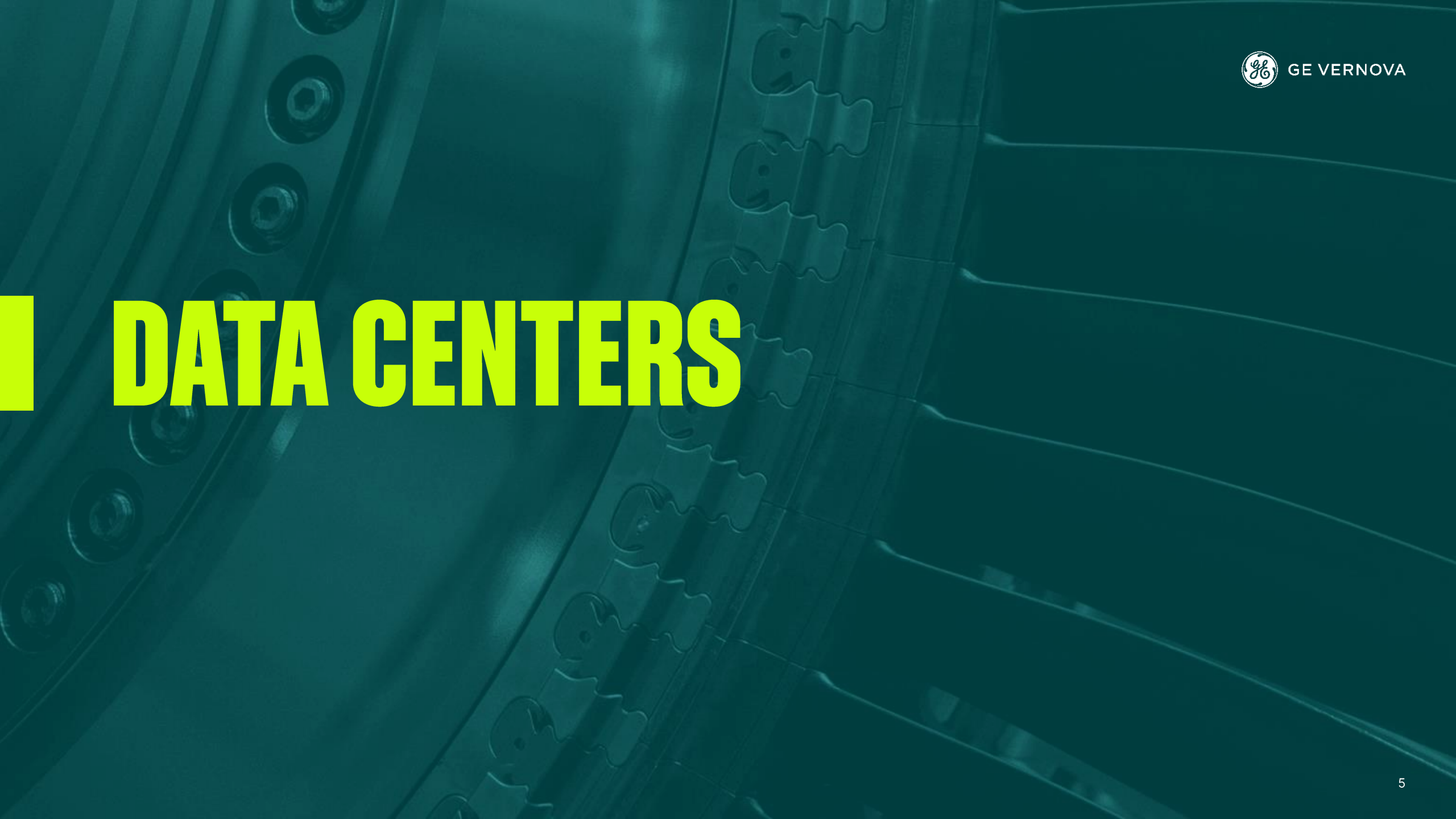
	FUEL	GENERATION	POWER FLOW	DEMAND
YESTERDAY	Dispatchable on demand	Centralized Provides inertia	Predictable, one-way flow	Stable & Predictable
TOMORROW	Intermittent Limited dispatchability	Distributed Limited natural inertia	Bi-directional Meshed network	Dynamic & Less predictable

THE ELECTRICAL GRID IS BECOMING MORE DECENTRALIZED, DYNAMIC, AND COMPLEX ...

NEW SOLUTIONS REQUIRED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DATA CENTERS

DATA CENTER POWER MARKET

GE VERNOVA

$1T

ELECTRICITY IS ONE PART OF $7T DATA CENTER BUILD OUT

DATA CENTER POWER DEMAND

GE VERNOVA

220GW

FOR REFERENCE: ALL OF CANADA IS ~165 GW

DATA CENTER RELIABILITY

GE VERNOVA

99.999%

CONCURRENT MAINTAINABILITY AND FULL FAULT TOLERANCE

GE VERNOVA RESPONSE

100 YEAR OLD STARTUP ACROSS ENERGY LANDSCAPE

GE VERNOVA

80K
Global employees

130+
Countries

POWER

Gas Power, Hydro Power, Nuclear, Steam Power

WIND

Onshore Wind, Offshore Wind

ELECTRIFICATION

Electrification Software, Grid Solutions, Power Conversion & Storage

ACCELERATORS

Advanced Research, Consulting Services, Financial Services

UNIQUELY POSITIONED LEADING ENERGY TRANSITION

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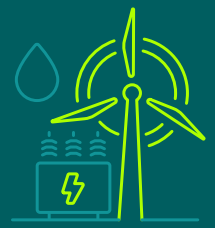
ENERGY SOURCE

- Nuclear
- Gas
- Wind
- Solar
- Water

GENERATE

Generate approximately 25% of the world's electricity.



TRANSFER

Grid and electrification solutions to transfer power more reliably and efficiently.

ORCHESTRATE

Automated, digital power management systems.

CONVERT

Science, systems and advanced technology to improve efficiencies in power conversion.

STORE

Intelligent solar and storage solutions to address the variability of renewable energy supplies.

ENERGY DESTINATION

- Homes
- Data Centers
- Industry

~ 25%

World's electricity generated with the help of our technology

+95%

of power transmission utilities rely on our Electrification Systems components

90%

Of companies across the sectors use our industrial software

1st

Small Modular Reactor commercial contract signed in North America

DATA CENTER PRODUCTS AND BREAKTHROUGHS

GE VERNOVA

DISPATCHABLE POWER

- GAS Turbines
- Nuclear

RENEWABLES

- Onshore Wind
- Batter Energy Storage Systems

ELECTRIFICATION

- Electrification Systems
- Electrification Software
- Energy Management Systems
- Solid State Transformers
- Grid Beats and GRIDOS

BREAKTHROUGH INNOVATIONS

- Small Modular Nuclear Reactor
- Carbon Capture
- Hydrogen Fuel
- Direct Air Capture

PRODUCTS: STABILITY, SECURITY, RESILIENCE ...

3 areas creating more dependable system

GE VERNOVA

1 Grid Forming

From synchronous generation to an inverter dominated grid

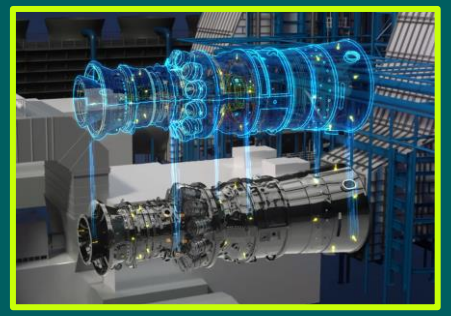
Grid forming technologies pioneered and industrialized by GE Vernova

NREL GFM Solar Demo

Stability Solutions

2 Cyber Security

Securing critical infrastructure through zero trust architectures, AI-driven threat detection, and quantum-resilient solutions



Cyber-Physical Security

3 AI Grid Planning

ML model of grid behavior that can be used over multiple tasks for multiple grids: Planning, Operations, Markets

Grid Foundation Model

RESILIENCE, REDUNDANCY, AND INTELLIGENCE ... EVERY NODE

INTERNAL: CAPACITY, CAPABILITY …

3 areas impacting productivity

GE VERNOVA

1 AI

From: Internal productivity

To: Process Transformation & Product Capabilities

Focused on growth

2 Robotics

Higher-capacity operations, lean and increased safety

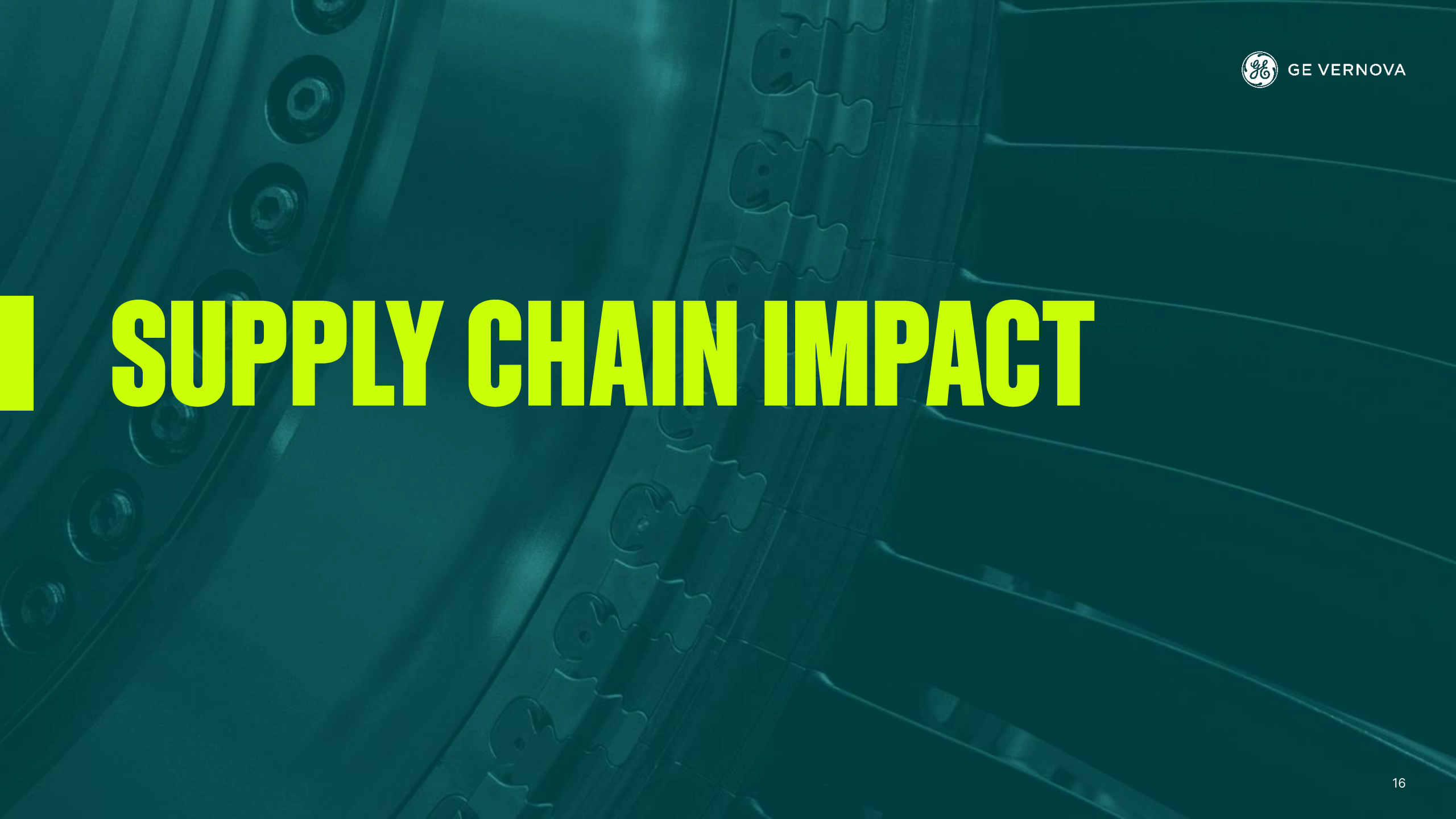
Capacity through Automation

3 Operations Optimization

Planning and schedule optimization

Capacity without CAPEX

GROWTH USING ADVANCED TECH IN STANDARD PROCESS … SCALE



SUPPLY CHAIN IMPACT

GRID DISRUPTION & DATA CENTERS …

GE VERNOVA

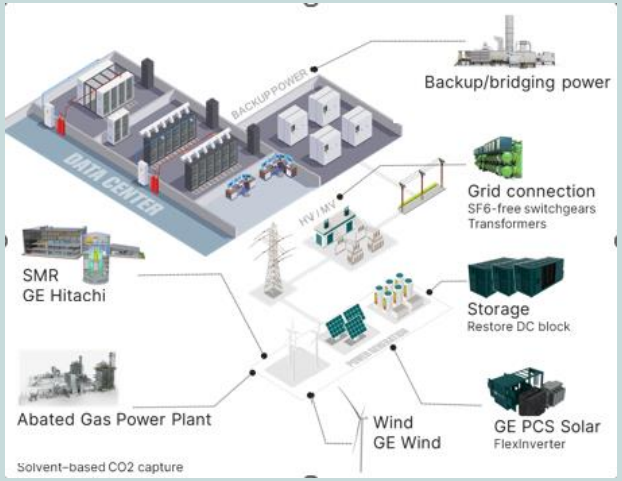
Multiple supply chain risks identified

Grid Disruption

- Power quality degradation
- Rising outage risk
- Electrification of logistics
- Energy cost volatility

Data Centers

- Unquenchable demand
- Equipment lead time increasing
- Data centers reshaping grid investment priorities



IDENTIFY POWER RELATED RISKS AND GEOGRAPHIES … ABATEMENT PLANS

STRATEGIC OPPORTUNITIES & TAKEAWAYS ...

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Strategic Opportunities

- Energy resilience as competitive advantage
- On-site generation and GFM-capable storage
- Securing priority grid access through utility partnerships

Takeaways

- The grid is your silent Tier 1 supplier
- Data center growth is creating a power scarcity economy
- GE Vernova's integrated portfolio delivers proven, scalable pathways to resilience

EMBEDDING ENERGY AS A CORE STRATEGIC VARIABLE ... COMPETITIVE ADVANTAGE

GE VERNOVA

THE ENERGY TO CHANGE THE WORLD

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MIT × GE Vernova

Energy and Climate Alliance